



2013 Regional Workshops

Aligning ECD's ThreeStar program with the Governor's priorities for making Tennessee the #1 state in the southeast for high-quality jobs

Tennessee Department of Economic & Community Development

Rural Development Division
312 Rosa L. Parks Avenue, 26th Floor
Nashville, TN 37243

Amy New

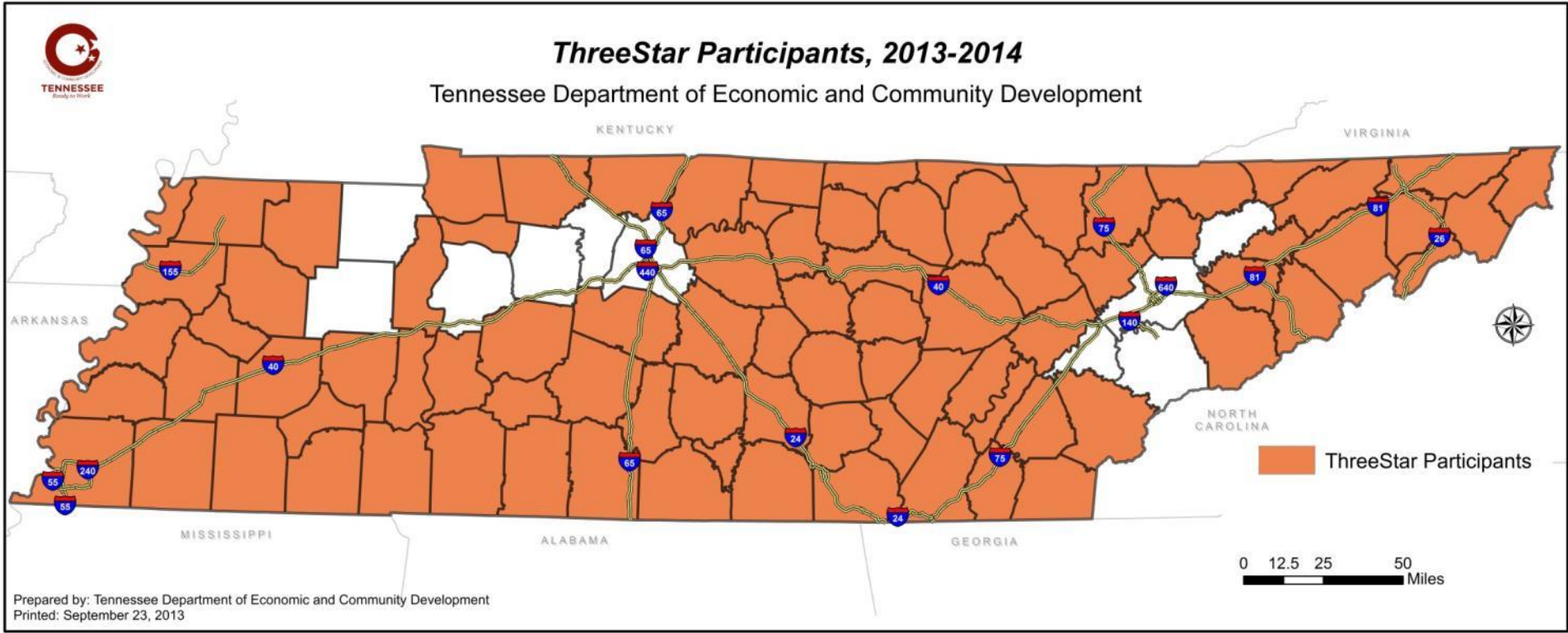
Rural Programs Director
ThreeStar | Tennessee Downtowns
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Kendrick J. Curtis

Director of Community and Rural Development
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ThreeStar Partner Agencies:

- **Comptroller's Office of Local Government Audit**
- **Comptroller's Office of State and Local Finance**
- **Department of Education**
- **Department of Health**
- **Department of Public Safety**
- **TN Development Districts**
- **USDA Rural Development**
- **University of Tennessee, CTAS**



Today's goals:

1. Update on program changes and adjustments
2. Provide information about resources available to assist you
3. Review the timeline and events for next year
4. Gather your input and answer your questions

Today's schedule:

- **Program Design**
 - Requirements & Adjustments
 - Incentives and Association with other ECD programs
- **Partner Agency Resources**
 - Fiscal Strength and Efficient Government
 - Public Safety
 - Education & Workforce Development
 - Health & Welfare
- **2014 Program Timeline**
 - Process and timeline for application submittal
 - Demonstration of online reporting and application system

Activity Based

Jobs and Economic Development

Fiscal Strength & Efficient Government

Performance Indicators

Public Safety

Education & Workforce Development

Health & Welfare

2013 Preliminary Scorecard: Tennessee

JOB & ECONOMIC DEVELOPMENT	FISCAL STRENGTH & EFFICIENT GOVERNMENT	PUBLIC SAFETY	EDUCATION & WORKFORCE DEVELOPMENT	HEALTH & WELFARE
<p>Participate in two of the following events or programs</p> <ul style="list-style-type: none"> ✓ ECD Sponsored Conference, Workshop or Training ✓ Main Street, Tennessee Downtowns, Retire Tennessee and Select Tennessee ✓ Submit a CDBG application ✓ Submit a FastTrack application <p>Joint Economic Development Board meets statute requirements</p>	<p>Submit county budget to Comptroller's Office on or before October 15.</p> <p>Create or maintain an Audit Committee.</p> <p>Submit annual review confirmation:</p> <ul style="list-style-type: none"> ✓ Debt management policy. ✓ Cash flow forecast. 	<p>Crime rate per 1,000:</p> <ul style="list-style-type: none"> • 2012: 88.51 • 2011: 91.14 <p>2013 Performance Indicator:</p> <ul style="list-style-type: none"> • Net Change: 2.63 fewer crimes per 1,000 people <p><small>Source: FBI 2011-2012</small></p>	<p>Percentage of 3rd through 8th grade students scoring proficient or advanced in math:</p> <ul style="list-style-type: none"> • Academic Year 2012-13: 50.8% • Academic Year 2011-12: 47.4% <p>2013 Performance Indicator:</p> <ul style="list-style-type: none"> • Net Change: 3.5% gain in proficiency <p><small>Source: Tennessee Department of Education, 2011-12, 2012-13</small></p>	<p>Percent of overweight and obese 8th grade students:</p> <ul style="list-style-type: none"> • Academic Year 2011-12: 42.7% <p><small>Source: Tennessee Department of Health, 2011-12</small></p>



Annual activity plan & report

Activities to consider:

- School to work **internships**, mentorships or employment programs.
- Math **tutoring programs** - the type determined by the community's needs
- **Continuing education** for local officials including fiscal responsibility, community development and economic development
- School and/or community **nutrition programs** that emphasize fresh vegetables and fruits through buy local produce or farmers market outlets
- Partnerships between local education and businesses identifying **employment needs** and **skill requirements**
- **Entrepreneur development programs** like junior achievement or small business incubators
- **Community wellness programs** addressing walkable communities, exercise programs, and other access to healthy lifestyles
- **Technology access** (hardware or software) programs that are not designed to replace existing capacity but may be used to upgrade to a higher level of technology

Completion of required annual activities:

Jobs and Economic Development (calendar basis)

- Annually participate in two of the following events or programs:
 - ECD sponsored conference, workshop or training;
 - an ECD Community & Rural Development program; or
 - Submit a CDBG or FastTrack application.
- Joint Economic & Community Development Board meets statute requirements.

Completion of required annual activities:

Fiscal Strength and Efficient Government (calendar basis)

- Annual budget adopted on time and filed with the Comptroller's Office by October 15.
- Create/maintain an audit committee.
- County commission and county mayor annual review of the debt management policy.
- Annual acknowledgement by county mayor and county commission that an annual cash flow forecast must be prepared and submitted to the Comptroller prior to issuance of debt.

Annual Scorecard

[Adjustments]

No change to Jobs/EconDev. Part

Fiscal Strength & Efficient Government

- Budget (filed by Oct 15th with Comptroller)
- Audit Committee
- **Annual confirmation of review:**
 - **Cash flow analysis**
 - **Debt management policy**

Jobs & Economic Development	Fiscal Strength & Efficient Government
Participate in two ECD Sponsored Conference, Workshop or Training sessions or programs	Budget adopted on time per governing statue.
Joint Economic Development Board meets statute requirements	Create or maintain an Audit Committee.
	Annual review confirmation:
	• Review of official debt management policy.
	• Review of purpose for case flow forecast.

2 ACTIVITY BASED AREAS



Fiscal Strength & Efficient Government

Budget adopted on time per governing statute.

Create or maintain an Audit Committee.

Annual review confirmation:

- Review of official debt management policy.
- Review of purpose for cash flow forecast.

(Letterhead of the County)

Fiscal Strength and Efficient Government ThreeStar Program requirements

This document confirms that _____ County has taken the following actions in accordance with the requirements of the ThreeStar Program:

- The county mayor has reviewed with the county commission at an official meeting the county's debt management policy that is currently on file with the Comptroller of the Treasury Office. The purpose of this requirement is to ensure that local elected officials are aware and knowledgeable of the county's debt management policy.
- The county mayor and county commission acknowledge that an annual cash flow forecast must be prepared and submitted to the Comptroller prior to issuance of debt. The purpose of this requirement is to ensure elected officials are aware that prior to the issuance of debt the county must go through the process of assessing the county's cash flow. This is done to evaluate the county's finances and confirm that sufficient revenues are available to cover additional debt service associated with the proposed issuance of debt.

Debt Management Policy

This is an acknowledgement that the Debt Management Policy of _____ County is on file with the Office of the Comptroller of the Treasury and was reviewed with the members of the _____ County Commission present at the meeting held on the ____ day of _____.

☐ Minutes of this meeting have been included as documentation of this agenda item.

Annual Cash Flow Forecast

This is an acknowledgement that the requirement that an annual cash flow forecast be prepared for the appropriate fund and submitted to the Comptroller's office was reviewed with the members of the _____ County Commission present at the meeting held on the ____ day of _____.

☐ Minutes of this meeting have been included as documentation of this agenda item.

Acknowledged this ____ day of _____, 20__.

County Mayor/Executive Name

Signature

The certification letter will be submitted with the Activity Plans each year.

Annual eligibility requirements:

- Submit annual activity plan & report,
(Activity plans must be developed and approved by JECDB)
- Implement activity plans,
- Assess progress indicators and propose adjustments to activity plans,
- Complete required annual activities listed on scorecard.

Incentives and Association with other ECD programs:

Annual grant for Tier 2 and Tier 3 counties

Tennessee Downtowns Eligibility:

To be eligible to apply to the Tennessee Downtowns program, cities must be located in a county that is an active participant in the ThreeStar program.

CDBG Program Association / Incentive:

- Eligible for a **four percent discount** on the community development ability-to-pay calculation.

FastTrack Program Association / Incentive:

- Eligible for a **four percent discount** (for eligible projects) on the business development ability-to-pay calculation.



CDBG Program Association / Incentive:

Example: \$100,000 grant request*
 20% ability to pay

Non-ThreeStar participant

No discount on ability to pay

\$ 80,000 (State share)

\$ 20,000 (Local share)

\$100,000 (Total)

ThreeStar participant

4% ability to pay discount

\$ 84,000 (State share)

\$ 16,000 (Local share)

\$100,000 (Total)

* The calculation of the applicant's score will be **based on the amount of the grant application before the discount is applied** to the ability-to-pay calculation.

CDBG Program Association / Incentive:

Example: \$500,000 grant request*
 20% ability to pay

Non-ThreeStar participant

No discount on ability to pay

\$500,000 (State share)

\$125,000 (Local share)

\$625,000 (Total)

ThreeStar participant

4% discount on ability to pay

\$525,000 (State share)

\$100,000 (Local share)

\$625,000 (Total) **

* The calculation of the applicant's score will be **based on the amount of the grant application before the discount is applied** to the ability-to-pay calculation.

** Pending public comment period: The state's rules will be amended through the public hearing process to **permit the application of a 4% discount on a community's ability to pay above the \$500,000 maximum grant amount** (above \$300,000 for community livability projects).

This amount may increase the grant award amount up to but may not exceed \$525,000
(or \$315,00 for community livability projects) counties participating in the ThreeStar program.

Grant Eligibility and Funding Level:

Duration:

The 12 month grant will be eligible for renewal twice if annual requirements are met.

Funding:

Grants will be consistently funded at \$10,000 for both Tier 2 and 3 counties.



Annual programs set within a three-year program cycle

First Three-Year Cycle

2014-2015

2015-2016

2016-2017

Second Three-Year Cycle

2017-2018

2018-2019

2019-2020

Grant program flexibility:

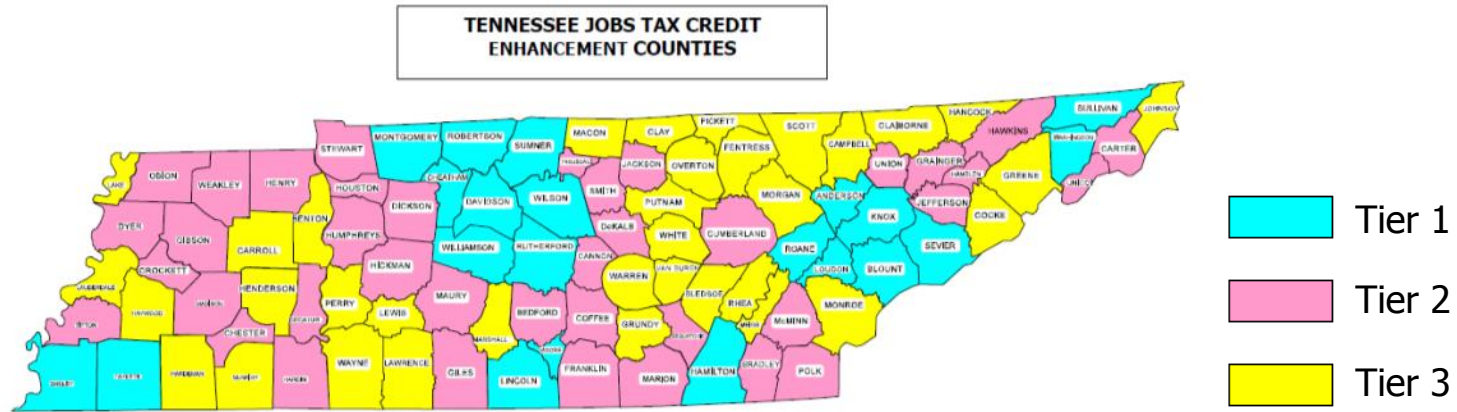
- Long range program of activities with continuation, adjustment, and improvement
- Targeted annual programs with year to year variation



2014-2015

2015-2016

2016-2017



Eligibility:

Note 1: Tier 2 or 3 reclassified as tier 1: eligible for continued participation during the remaining years of the three-year grant cycle.

Note 2: Tier 1 reclassified as tier 2 or 3: eligible for participation during the remaining years of the three-year grant cycle.



ThreeStar Grant Funded Projects:

Grant funded projects must focus on activities with the greatest opportunity to impact the community in the measured areas.

Typical funding categories include:

- Program supplies and materials,
- Equipment and technology tools,
- Professional consultation/presentations,
- Professional development activities / conferences,
- Professional services/expenses for STEM & workforce development programs,
- Program development and strategic planning for community activities/organizations,
- Sponsorship of program related events and seminars,
- County fiscal/accounting improvements.



ThreeStar Grant Funded Projects:

- Eligible (over the three years):
 - 2 - Tennessee Basic Economic Development Course (TBEDC) **OR**
 - 4 - Tennessee Certified Economic Developer (TCED) core (1 ½ day) courses, **OR**
 - 1 - TBEDC course and 2 TCED core 1 ½ day courses.
- Grant funds may be used for the enhancement of county **websites** which benefit one or more of the focus areas of the program but **may not exceed \$5,000** in total **over the course of the three year program cycle**
- Registration to the ECD Governor's Conference is **not** an eligible expense
- Salaries, operational cost and travel expenses are not eligible expenses

First Three-Year Cycle

2014-2015

2015-2016

2016-2017

Second Three-Year Cycle

2017-2018

2018-2019

2019-2020



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WHY DO “I” NEED AN AUDIT COMMITTEE?

BRYAN BURKLIN, CPA, CGFM, CFE

LEGISLATIVE AUDIT MANAGER

DIVISION OF LOCAL GOVERNMENT AUDIT

BRYAN.BURKLIN@COT.TN.GOV

865.594.6134

Audit Committee Status for Tennessee Counties

☐ **Audit Committee Established or Approval Requested**

56

39

Audit Committee Approval Not Requested

UPDATES: OVERTON, FENTRESS, AND LINCOLN HAVE BEEN RECENTLY ADDED

62% OF TENNESSEE COUNTIES NOW HAVE AUDIT COMMITTEES IN SOME STAGE OF OPERATION²³

WHY DO “I” NEED AN AUDIT COMMITTEE?



PURPOSE

- THE AUDIT COMMITTEE IS ESTABLISHED TO PROVIDE INDEPENDENT REVIEW AND OVERSIGHT OF THE GOVERNMENT'S FINANCIAL REPORTING PROCESSES, THE GOVERNMENT'S INTERNAL CONTROLS, AND A REVIEW OF THE EXTERNAL AUDITOR'S REPORT AND FOLLOWING UP ON CORRECTIVE ACTION, AND COMPLIANCE WITH LAWS, REGULATIONS, AND ETHICS.
- IDEALLY, THIS COMMITTEE WORKS WITH THE COUNTY COMMISSION AND COUNTY OFFICIALS TO HELP IMPROVE THE EFFECTIVENESS OF AND PUBLIC CONFIDENCE IN COUNTY GOVERNMENT.

WHY DO “I” NEED AN AUDIT COMMITTEE?



MEMBERS

- THE AUDIT COMMITTEE MEMBERS SHALL BE **EXTERNAL TO MANAGEMENT**. THE MEMBERS MAY BE MEMBERS OF THE GOVERNING BODY, CITIZENS OF THE LOCAL GOVERNMENT , OR A COMBINATION OF BOTH. THE MEMBERS SHOULD BE APPOINTED BY THE LEGISLATIVE BODY FOR STAGGERED TERMS. THERE SHOULD BE NO FEWER THAN THREE MEMBERS ON THE COMMITTEE.
- THE MEMBERS SHOULD POSSESS SUFFICIENT KNOWLEDGE AND EXPERIENCE IN FINANCE, BUSINESS, AND ACCOUNTING TO DISCHARGE THE COMMITTEE'S DUTIES.²⁵

WHY DO “I” NEED AN AUDIT COMMITTEE?

- **THREE STAR PROGRAM**
- THE BIG PICTURE
- INDEPENDENT LOOK
- DIFFICULT ISSUES
- INTERNAL CONTROLS
- STATE STATUTE
- CONFIDENTIAL REPORTING



WHY DO “I” NEED AN AUDIT COMMITTEE?

WWW.COMPTROLLER.TN.GOV

- USE SEARCH BOX – TYPE IN “AUDIT COMMITTEE”

IMPLEMENTATION TOOLS:

- MEMORANDUM OF SEPTEMBER 16, 2010
- STATE STATUTE 9-3-405 & 9-3-406, TCA
- AUDIT COMMITTEE GUIDELINES AND DUTIES
- AUDIT COMMITTEE SAMPLE RESOLUTION



WHY DO “I” NEED AN AUDIT COMMITTEE?



- 1955 CORVETTE
- 195 HORSEPOWER
- 0 TO 60 IN 8.6 SECONDS
- COST = \$2,900



- 2014 CORVETTE
- 455 HORSEPOWER
- 0 TO 60 IN 4.0 SECONDS
- COST = \$55,000 (BASE)



Questions

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The Opinions expressed during this presentation were my own. They do not necessarily represent the views of the Comptroller, his representatives, or the Department of Audit.

Jerry Durham

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615.401.7951



Public Safety

Commissioner Bill Gibbons
Tennessee Department of Safety & Homeland Security



**Public safety is the gateway issue
to a vibrant community.**

**A key to Governor Haslam's goal for Tennessee to
be the #1 State in the Southeast for high quality
jobs.**

Governor's Public Safety Subcabinet

Background

- Comprised of 11 Different Departments and Agencies in State Government
- Creation of a Public Safety Action Plan
- Consists of 3 Goals and 40 Action Steps



What we are doing

Governor's Public Safety Action Plan

- Focus areas:
 - Drug addiction and trafficking
 - Violent crime
 - Repeat offenders



What we are doing

Governor's Public Safety Action Plan

- Action Steps:
 - Implement a statewide prescription drug take-back initiative that is available to all Tennesseans
 - Establish and maintain a viable meth lab clean-up system
 - Expand access to drug courts with an emphasis on treating prescription drug and/or meth addiction
 - Establish residential drug treatment courts
 - Morgan County example

What we are doing

Governor's Public Safety Action Plan

- Drug interdiction training for all road troopers
- Provide support for domestic violence shelters and family safety centers
- Support effective mentoring programs for truant students



Support for local communities

Resources:

- **Office of Homeland Security**
 - Provides free training for law enforcement agencies and the general public
 - http://www.tn.gov/homelandsecurity/docs/2013_TOHS_Course%20Catalog.pdf
- **Governor's Office of Highway Safety**
 - Training and grant opportunities are available
 - Child safety, teen driver education, motorcycle safety, etc.
 - <http://tntrafficsafety.org/>
- **Tennessee Department of Mental Health & Substance Abuse Services**
 - Grant opportunities, drug coalitions, prescription take-back boxes, drug courts
 - <http://tn.gov/mental/A&D/crimejusticeprog.shtml>
- **Tennessee Highway Patrol**
 - Provides free drug interdiction training, Ollie the Otter program, citizens trooper academy, etc.
 - <http://tn.gov/safety/publicsafety.shtml>
 - <http://www.tn.gov/safety/>

Support for local communities

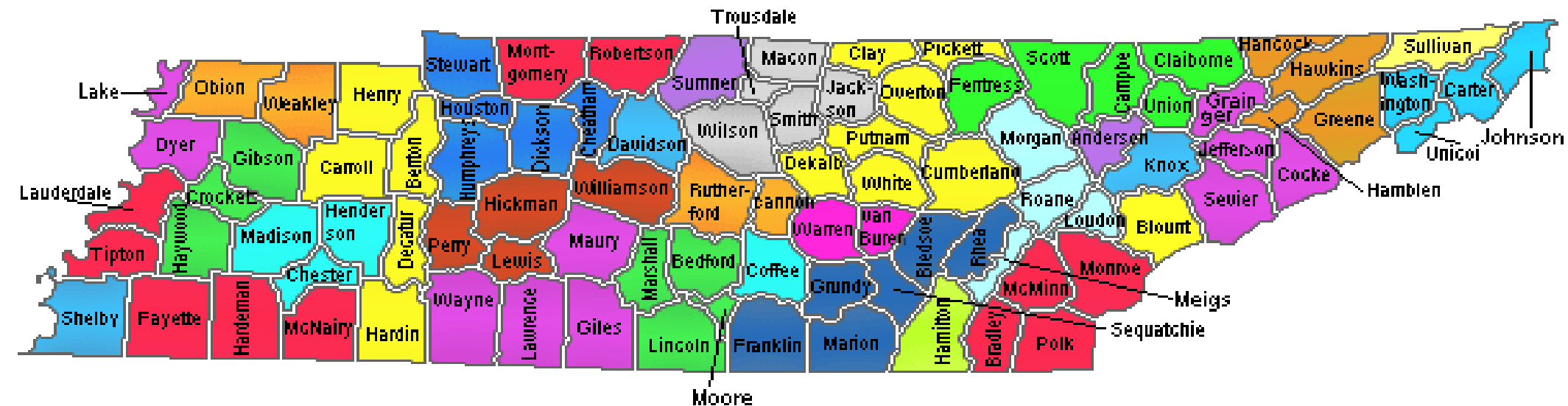
Resources:

- **Tennessee METH & Pharmaceutical Task Force**
 - METH 101 presentations and free training
 - <http://rid-meth.org/Forms/EducationRequest.pdf>
- **Family Safety Centers**
 - Memphis-<http://www.familysafetycenter.org/>
 - Knoxville-<http://fjcknoxville.com/>
- **Office of Criminal Justice Programs**
 - Grant opportunities, training opportunities
 - <http://www.tn.gov/finance/adm/ocjp/>
- **Operation Safety Community**
 - Memphis initiative to make communities safer
 - <http://www.memphiscrime.org/plan>



Know Your Area

- **Tennessee District Attorney General Conference**
 - Map of districts
 - <http://www.tndagc.com/dir.htm>



Know Your Area

- Office of Criminal Justice Programs

Multi-Jurisdictional Drug and Violent Crime Task Forces

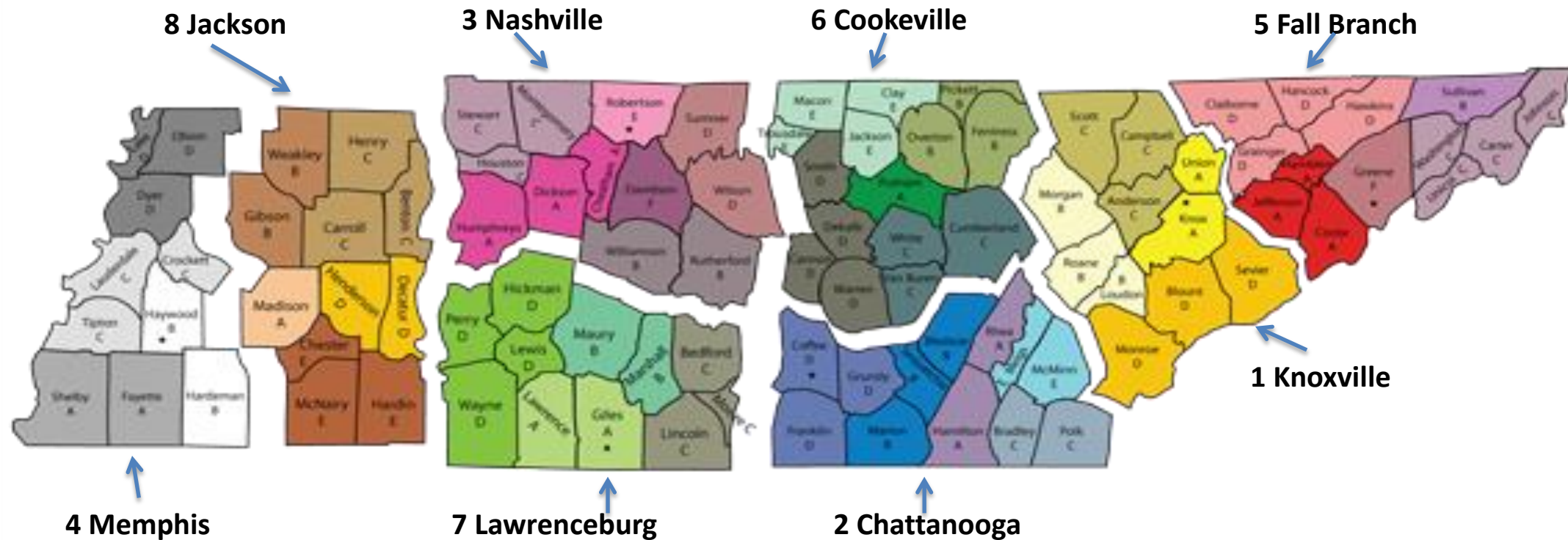


 Judicial Districts without OCJP Funded Task Forces

**West Tennessee Drug Task Force Incorporates the 28th, 29th, and 30th Judicial Districts*

Know Your Area

- Tennessee Highway Patrol District Map
 - <http://tn.gov/safety/thp.shtml>



Know Your Area

- **Tennessee Department of Mental Health & Substance Abuse Services**
 - Division of Substance Abuse Services Regional Map



Know Your Area

- **Tennessee Department of Mental Health & Substance Abuse Services**
 - Drug Coalitions (contact information available)

Partnership For Success Project and/or Established Coalitions

TDMH Region 2

- Allies for Substance Abuse Prevention of Anderson County
- Blount County Substance Abuse Prevention Action Team
- Hamblen County Anti-Drug Coalition
- Metropolitan Drug Commission
- Roane County Anti-Drug Coalition
- Schools Together Allowing No Drugs (STAND)

TDMH Region 3

- Community Anti-Drug Coalition for Jackson County
- Community Anti-Drug Coalition
- Across Hamilton County McMinn County
- Anti-Drug Coalition Aiding Teens (MADCAT) Power of Putnam

Developing Coalitions

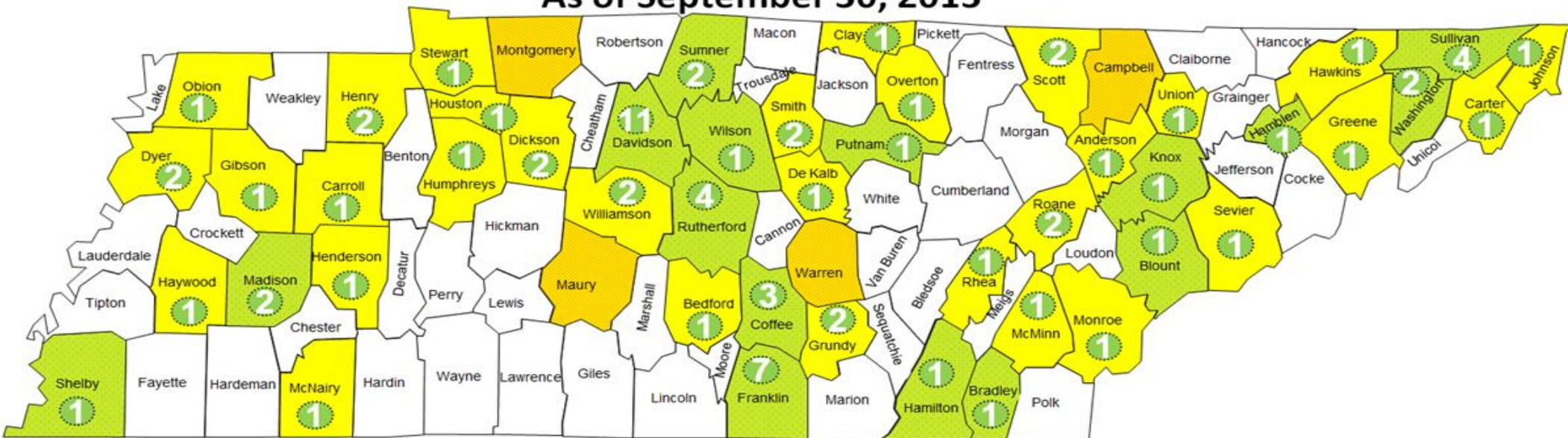
TDMH Region 2

ICARE Coalition of Union County
Rescue 180 Coalition

TDMH Region 3

- Anti-Drug Coalition Grundy County
- Community Anti-Drug Coalition of Clay County
- Fentress County Citizens for Drug Prevention
- Overton County Anti-Drug Coalition
- Smith County Anti-Drug Coalition

- ## Locations and Number of Permanent Prescription Drug Collection Boxes; As of September 30, 2013



About Us

For additional questions or comments, please contact:

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Special Policy Assistant
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615-251-5165

Kevin Crawford
Assistant, Policy & Communications
Kevin.Crawford@tn.gov
615-251-5123



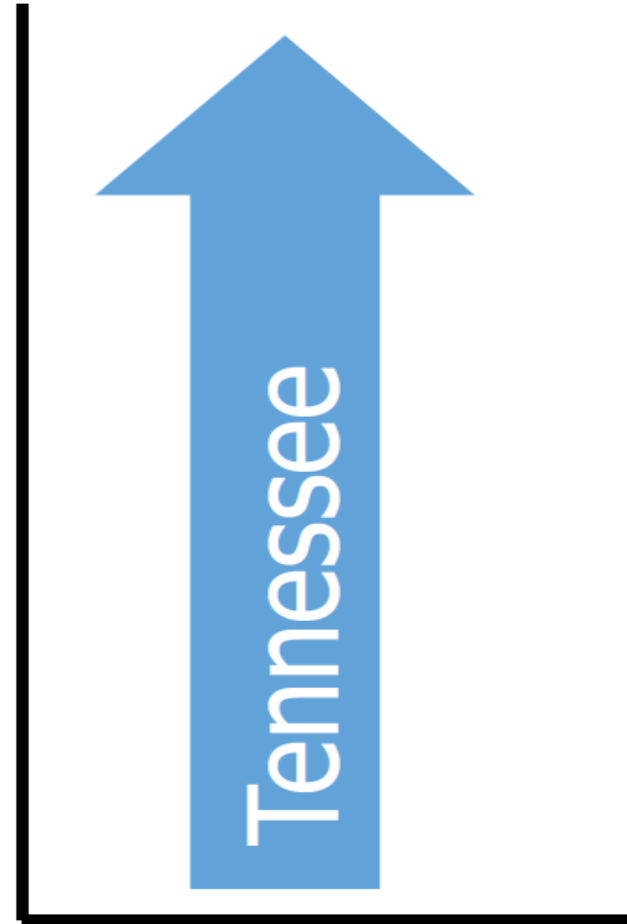
Centers of Regional Excellence

First and East TN

Tennessee Department of Education

We aim to be the fastest improving state in the nation by 2015

We will measure our success by our progress on NAEP, ACT, and PARCC



Executive Director, CORE

Reading Specialist

Academic Interventionist

Math Coordinator

Data Analyst

Reward School Ambassadors

TEAM Coach

CTE Consultant

School Nutritionist

Consolidated Finance Consultant

Consolidated Monitoring Consultant



CORE has continued to increase the support it can provide to districts around instruction and growth

Summer 2012

- Battelle for Kids data analysts and math coordinators began working in each office
- Five NIET TEAM Coaches began working with particular schools and districts

Spring 2013

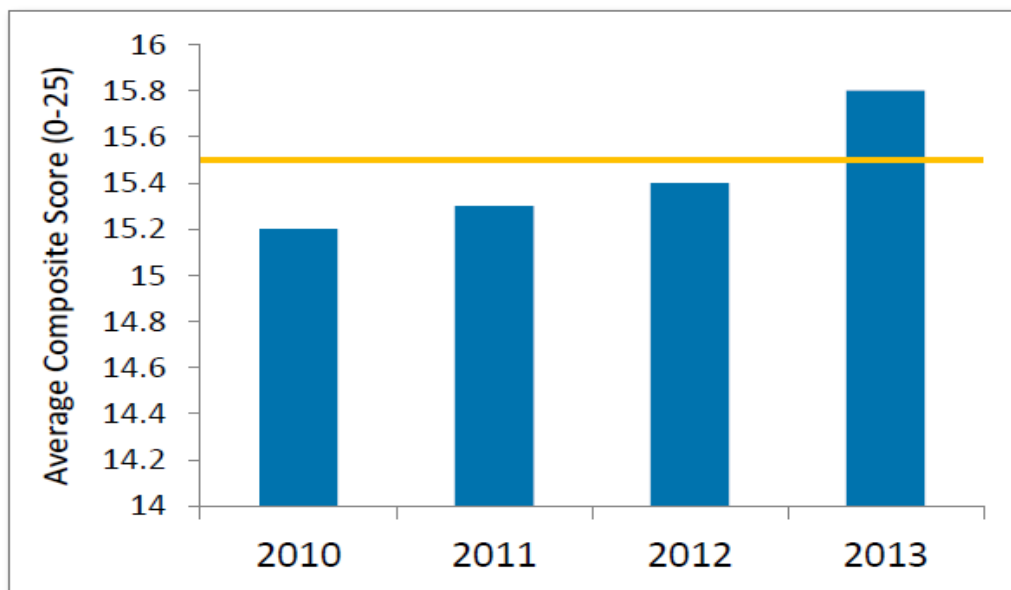
- New roles are established:
 - Reading specialist
 - Interventionist
 - Fiscal consultant
 - Monitoring consultant

Summer 2013

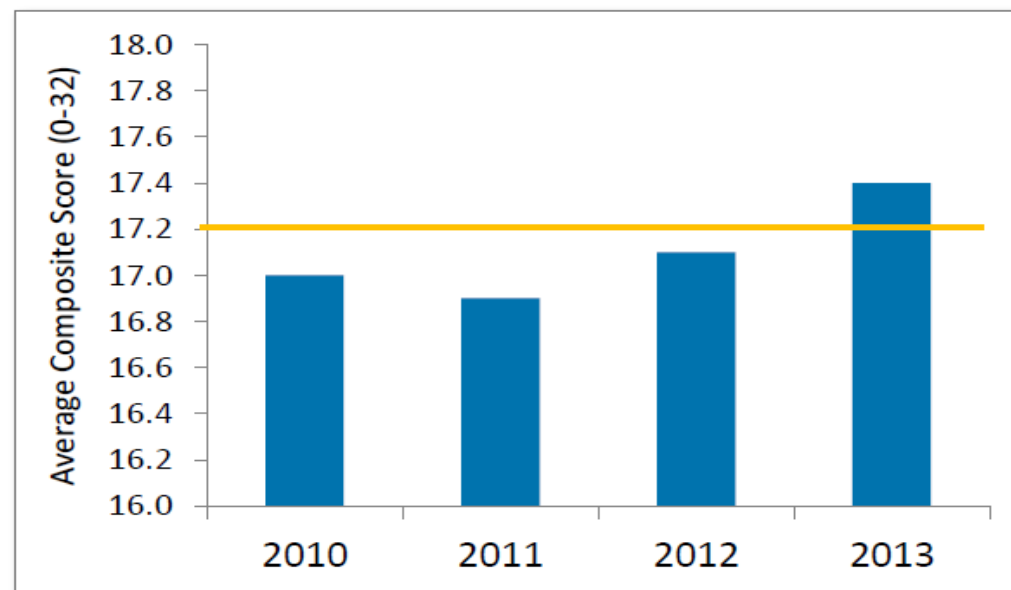
- New roles are filled
- Additional NIET TEAM Coaches hired to support each CORE region


EXPLORE and PLAN results show Tennessee making substantial growth over the last three years

EXPLORE (8th grade)



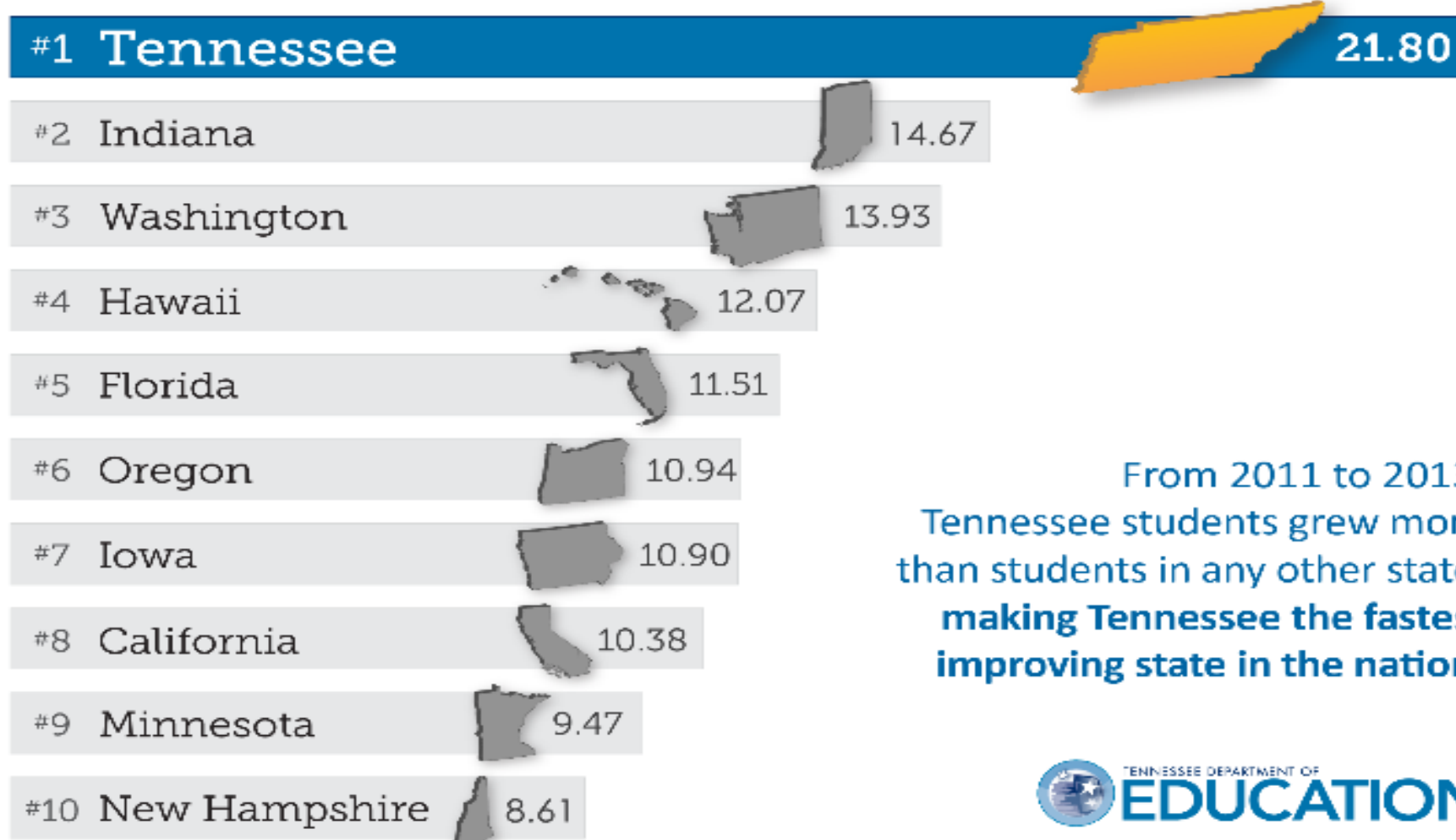
PLAN (10th grade)



 **Tennessee Results**
 **National Norm**

Largest Growth on 2013 NAEP

National Assessment of Educational Progress, scale score growth across all four tests



Tennessee's gains on TCAP are substantial when compared with other states

Top states in percentage point gains, 2010-11 to 2011-12

3-8 Math		
1	DE*	10.6%
2	TN	6.3%
3	NE	4.9%
4	WV	4.3%
5	HI	3.7%
6	NV	3.0%
7	MS	2.8%
8	WA	2.7%
9	ME	2.6%
10	AL	2.3%

3-8 ELA		
1	DE*	12.9%
2	AR	6.1%
3	HI	4.3%
4	NV	3.7%
5	MS	3.5%
6	MI	3.3%
7	CA	3.3%
8	NE	3.2%
9	WA	2.8%
10	TN	2.4%

3-8 Math + ELA		
1	DE*	23.5%
2	TN	8.7%
3	NE	8.1%
4	HI	8.0%
5	AR	7.1%
6	NV	6.7%
7	MS	6.3%
8	WA	5.5%
9	ME	4.8%
10	CA	4.7%

* In 2011-12, Delaware began providing students with a second opportunity to retake its state assessment, and included in its accountability data only the higher score for any student who took the test twice.

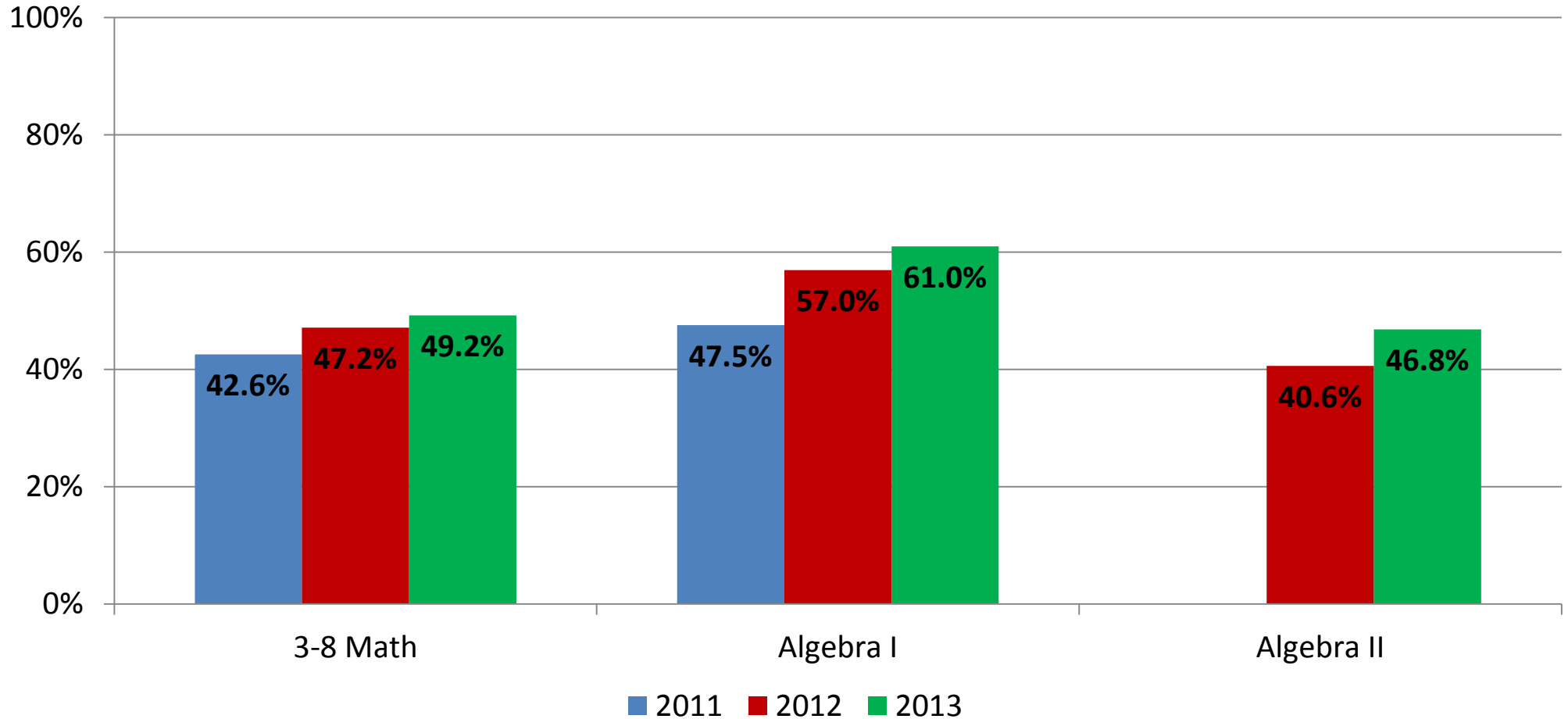
<http://www.doe.k12.de.us/docs/files/StateSumOverviewReport2012.pdf>; <http://news.delaware.gov/2012/06/13/state-tests-show-student-gains/>

2012-13

East Regional Data



East Regional Math Results



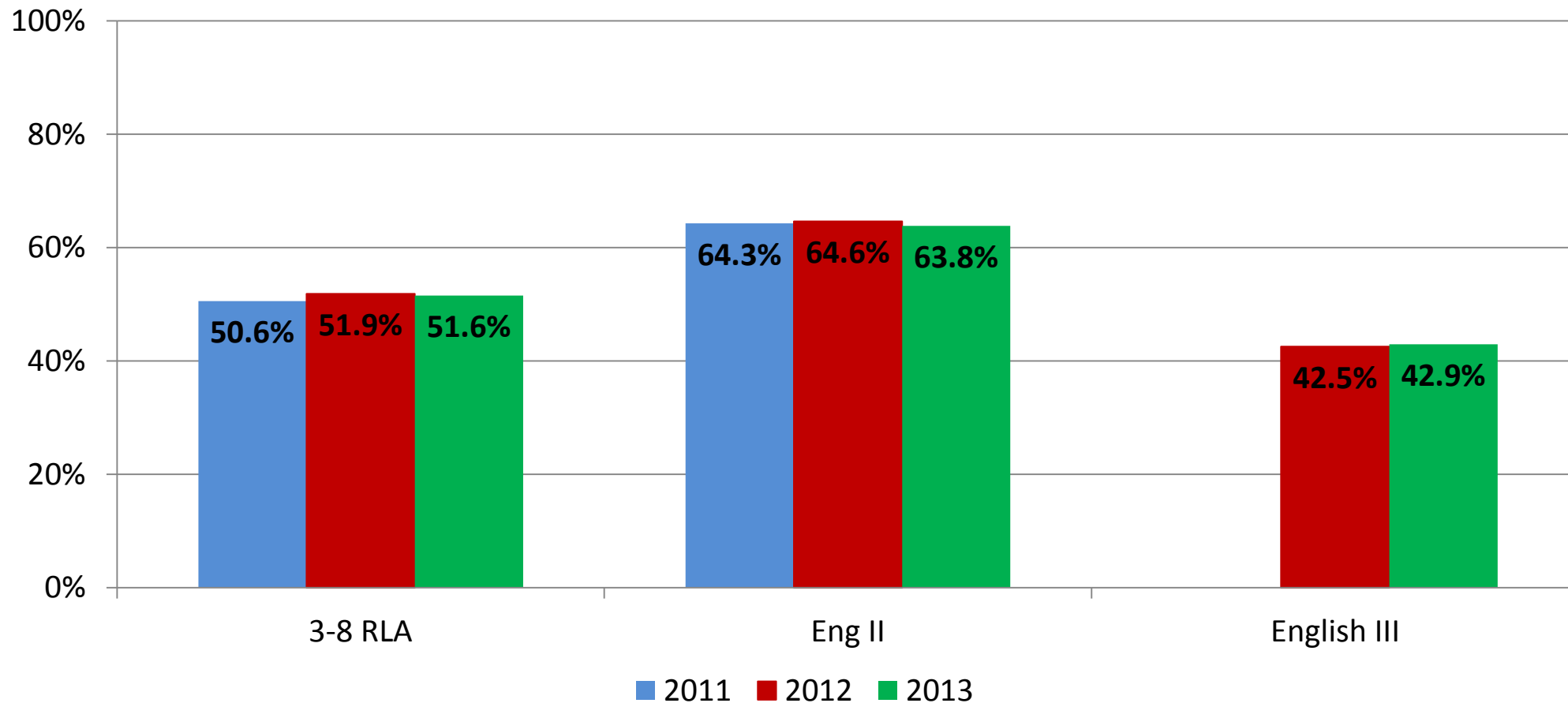
Tennessee Results

3-8 Math: 50.7%

Algebra I: 60.3%

Algebra II: 42%

East Regional RLA Results



Tennessee Results

3-8 RLA: 50.3%

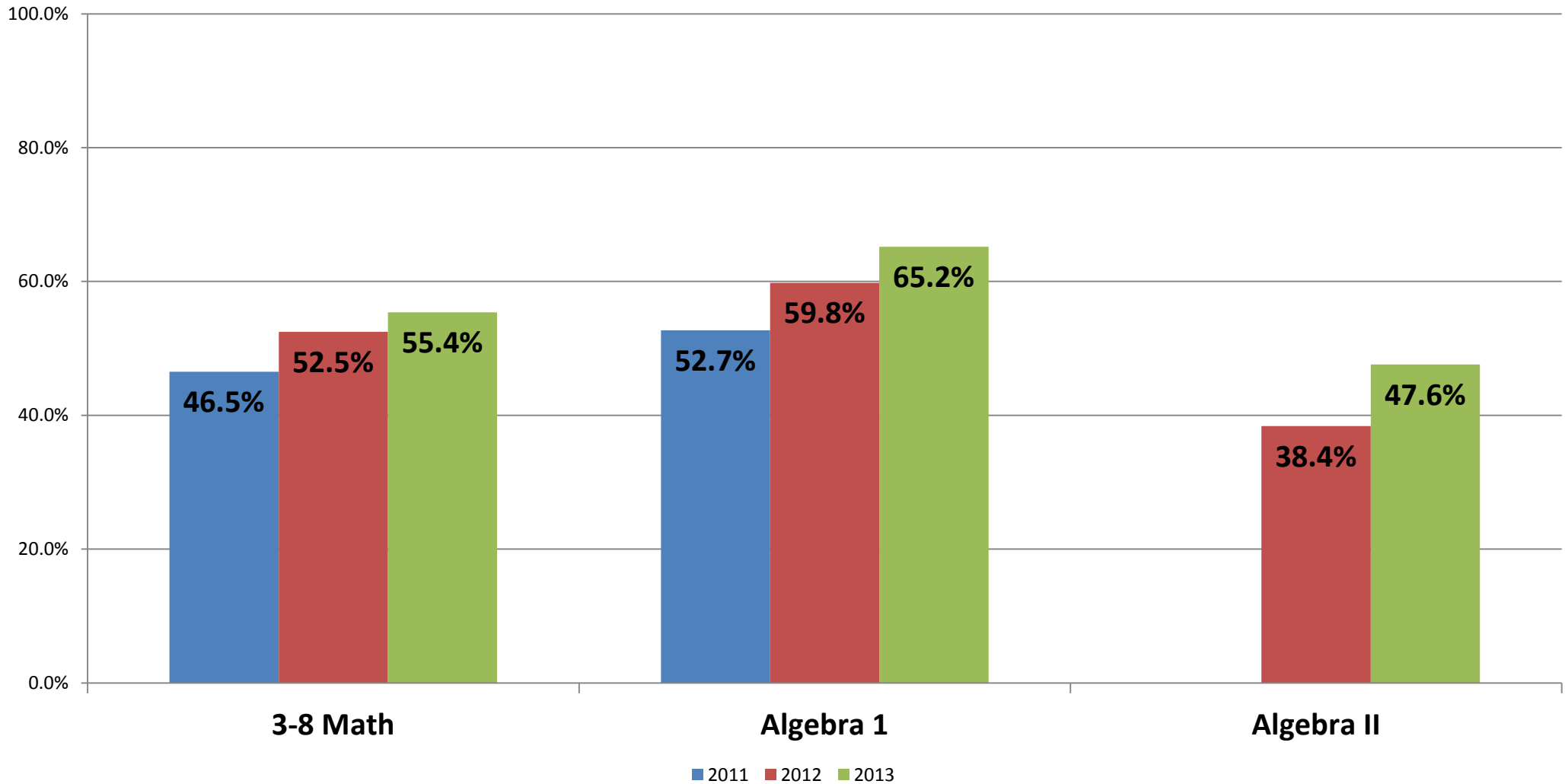
English II: 59.5%

English III: 39.6%

2012-13

First TN Regional Data

First TN Regional Math Results

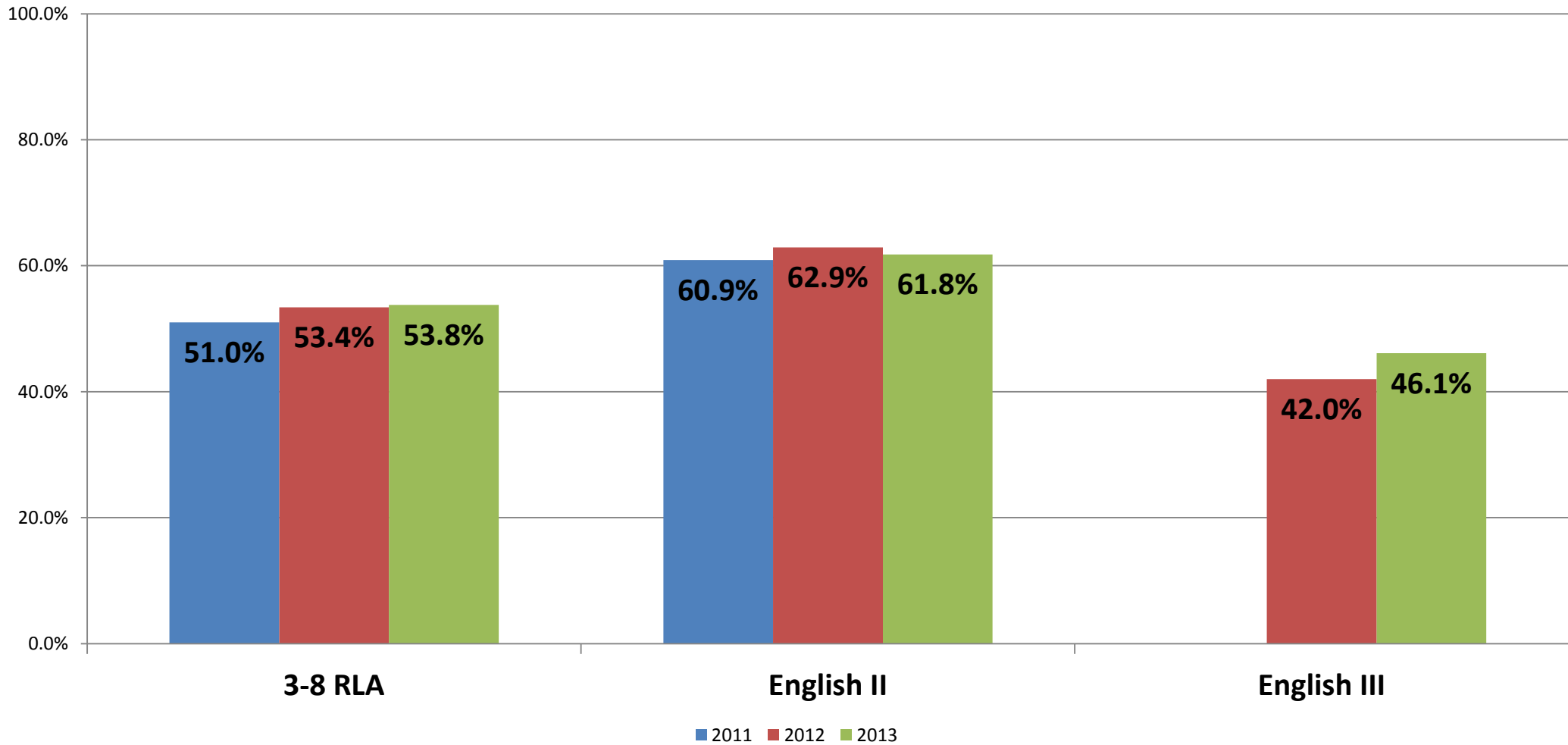


3-8 Math: 50.7%

Algebra I: 60.3%

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First TN Regional RLA Results



Tennessee Results

3-8 RLA: 50.3%

English II: 59.5%

English III: 39.6%

Contact Information

- [Contact List for CORE Offices](#)





TN.GOV/Education

FACEBOOK.COM/TennesseeEducation

TWITTER:@TNedu

Tackling Obesity in the East TN Region



EVENTS AND ACTIVITIES BEING
CONDUCTED



ERICA WILSON, MPH
HEALTH PROMOTION PROGRAM DIRECTOR

Anderson County Head Start Walking Competition



Anderson County Bike Rodeo



Hamblen County Community Breastfeeding Celebration



Jefferson County Safe Harbour Red Wagon event



Jefferson County Healthy Breakfast/Healthy Weight event



Loudon County Robert Townes Track Meet



Loudon County Healthy Lifestyles event



Loudon County “Get Fit” event



Monroe County Diabetes Support Group



Monroe County Commodities Distribution



Morgan County School Tasty Days



Roane County Lunch and Learn



Roane County “Walk Across Tennessee”



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- **Partner Agency Resources**
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2014 Calendar of events:

- | | |
|--------------------------|--|
| January 22 | Online application and reporting system available |
| February 28 | Deadline for submission of: <ul style="list-style-type: none"><input type="checkbox"/> Activity plans<input type="checkbox"/> Grant applications (for Tier 2 and 3 counties)<input type="checkbox"/> JECDB minutes for calendar year 2013<input type="checkbox"/> Annual Fiscal Confirmation Document |
| March 1 – 31 | ECD Staff review of activity plans and grant applications |
| April 1 – June 28 | Grant contracting (See next slide for grant contracting timeline) |
| July 1 | Activities outlined in 2014-2015 activity plans begin and grant contracts become effective |
| Late Summer | Distribution of 2013 performance indicators |
| October 15 | Submit annual budget to the Comptroller's Office of State and Local Finance |
| December 31 | Complete required annual activities for continued participation in ThreeStar: <ul style="list-style-type: none"><input type="checkbox"/> Participation in at least two ECD programs or events for the calendar year<input type="checkbox"/> JECDB must meet statutory requirements for calendar year<input type="checkbox"/> Annual review of the county's debt management policy and acknowledgement of the Comptroller's cash flow forecast requirements |

These dates may be adjusted depending on the time needed to complete the contracting process. Updates and changes will be emailed to ThreeStar Program Coordinators as soon as they are known.

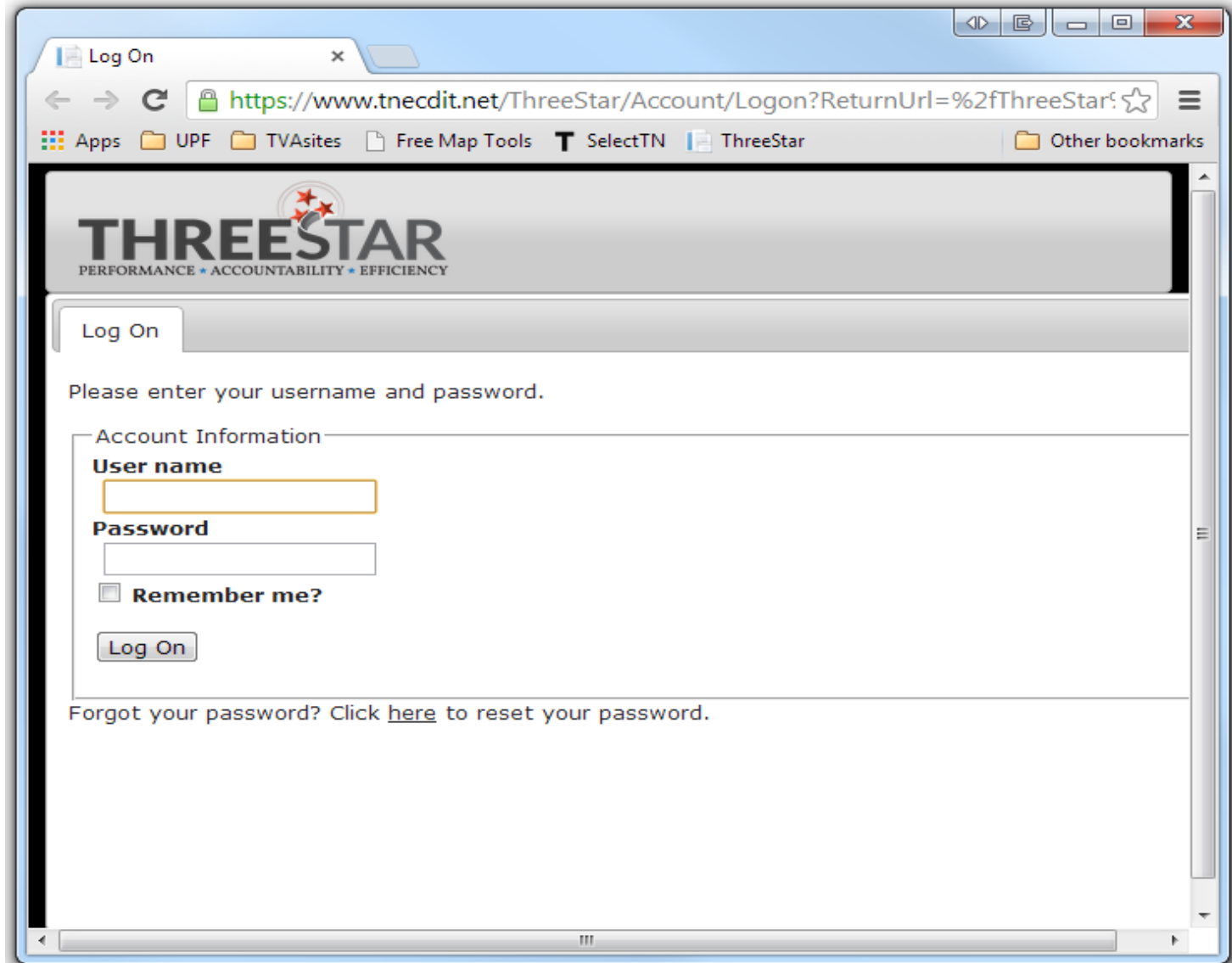
Calendar of events:

These dates may be adjusted depending on the time needed to complete the contracting process. Updates and changes will be emailed to ThreeStar Program Coordinators as soon as they are known.

ThreeStar grant timeline (April-June 2014):

April 1 – 14, 2014	Consideration of grant application by ECD Grants & Loans Committee
April 1 – 20, 2014	Preparation and approval of final contracts
April 21 – 30, 2014	Review, sign, and return of signed contracts to ECD
May 1 – June 20, 2014	Fiscal contract approval process
June 20 – 25, 2014	Final contracts distributed to grantee

Coming soon:
Online ThreeStar
reporting and
administration system.



The screenshot shows a web browser window with the title "Log On". The address bar displays the URL: <https://www.tnecdit.net/ThreeStar/Account/Logon?ReturnUrl=%2fThreeStar>. The browser's bookmark bar includes "Apps", "UPF", "TVAsites", "Free Map Tools", "SelectTN", "ThreeStar", and "Other bookmarks".

The page header features the **THREESTAR** logo with the tagline "PERFORMANCE ★ ACCOUNTABILITY ★ EFFICIENCY". Below the header, a "Log On" tab is active. The main content area contains the following elements:

- A prompt: "Please enter your username and password."
- A section titled "Account Information" containing:
 - A label "User name" followed by a text input field.
 - A label "Password" followed by a password input field.
 - A checkbox labeled "Remember me?".
 - A "Log On" button.
- A link at the bottom: "Forgot your password? Click [here](#) to reset your password."

THREESTAR
PERFORMANCE ★ ACCOUNTABILITY ★ EFFICIENCY

PutnamAdmin

Step 1
General Info

Step 2
Activity Plans

Step 3
Grant Apps

Step 4
Invoice Reim.

Step 5
Final Reports

Notes (internal)

Instructions: Please enter/update the following information by clicking on the red text or icons.

County Information:

Add/Edit Information

Current Tier Level: Tier 2

Organization:

JECDB Designated ThreeStar:

Administrator:

Contacts:

Page 1 of 1

View 1 - 1 of 1

Primary	Name	Title	Address	Phone	Email	Active
<input checked="" type="checkbox"/>	Denise Bright		, TN		dbright@cookevillechamber.cc	<input checked="" type="checkbox"/>


Joint Economic & Community Development Board:

Add/Edit Information

JECDB Chair Name: The JECDB is Significantly different from the LGPAC.

What are the main challenges your county faces in economic development?

What activities or steps can your leadership take to address these issues and overcome the challenges?



THREESTAR

PERFORMANCE ★ ACCOUNTABILITY ★ EFFICIENCY

Welcome Amy New! [Log Off] [Help](#)

AndersonAdmin

Step 1
General Info

Step 2
Activity Plans

Step 3
Grant Apps

Step 4
Invoice Reim.

Step 5
Final Reports

Notes (internal)

Instructions: Please enter/update the following information by clicking on the red text or icons.

County Information:

[Add/Edit Information](#)

Current Tier Level: Tier 1

Organization: ABC County

JECDB Designated ThreeStar: ABC Organization

Administrator: John Doe

Contacts:

+ - ✎ ☰

Page 1 of 1

View 1 - 1 of 1

Primar	Name	Title	Address	Phone	Email	Active
<input checked="" type="checkbox"/>	Tim Thompson		, TN		timthompson10@comcast.net	<input checked="" type="checkbox"/>

Joint Economic & Community Development Board:

[Add/Edit Information](#)

JECDB Chair Name:

The JECDB is Significantly different from the LGPAC.

What are the main challenges your county faces in economic development?

What activities or steps can your leadership take to address these issues and overcome the challenges?

What local resources or advantages can be leveraged in your community?

Joint Economic & Community Development Board Meeting Minutes:

+ - ✎ ☰

Page 1 of 1

No records to view

Meeting Title	Meeting Date	FullBoa	Exec Ci	Source File
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Questions and Answers

Tennessee Department of Economic & Community Development

Rural Development Division
312 Rosa L. Parks Avenue, 26th Floor
Nashville, TN 37243

Amy New

Rural Programs Director
ThreeStar | Tennessee Downtowns
615-253-1948
Amy.New@tn.gov

Kendrick J. Curtis

Director of Community and Rural Development
615-253-1865
Kendrick.Curtis@tn.gov

Partner Agencies:

- **Comptroller's Office of Local Government Audit**
- **Comptroller's Office of State and Local Finance**
- **Department of Education**
- **Department of Health**
- **Department of Public Safety**
- **USDA Rural Development**
- **University of Tennessee, CTAS**